Report and Financial Statements

Year Ended

31 March 2015

Charity Number 243312

Report and financial statements for the year ended 31 March 2015

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Directors

The Landmark Trustee Company Limited is the trustee and its directors during the year, or as stated, are:

(appointed 3 April 2014)

(appointed 3 April 2014)

N F J Mendoza
Professor M R Airs
Dr Douglas Gurr
Sarah Porritt CBE
C S McVeigh
Sir John de Trafford Bt MBE
Sir Laurie Magnus Bt
M J Stancliffe

Secretary and registered office

S Wilkinson, Shottesbrooke, Maidenhead, Berkshire SL6 3SW

Charity number

243312

Auditors

BDO LLP, 2 City Place, Beehive Ring Road, Gatwick, West Sussex, RH6 0PA

Bankers

Coutts & Co., 440 Strand, London, WC2R 0QS

Trustee's report for the year ended 31 March 2015

Administrative details of the Charity

The Landmark Trust ('Landmark') was established by trust deed in 1965 and is a charity registered in England and Wales, number 243312, and in Scotland, number SC039205. It has one Trustee being the Landmark Trustee Company Limited. There are three wholly owned subsidiaries being the Lundy Company Limited, Landmark Trading (Shottesbrooke) Limited and Landmark Trust (Auchinleck) Limited which is itself a charity registered in Scotland number SC1071185.

Objectives and Activities

The Landmark Trust is a historic buildings charity that exists to save extraordinary historic places in jeopardy and to promote the public enjoyment of historic places by making its buildings available for people to stay in and to enjoy. We rescue significant and often difficult buildings and our approach to their repair and refurbishment is designed to bring out their historic character and so to provide visitors who briefly live there with exceptional experiences.

Landmark's charitable objects, first enshrined in 1965, are:

- The preservation of small buildings, structures or sites of historic interest, architectural merit or amenity value and where possible finding suitable uses for them.
- The protection and promotion of the enjoyment of places of historic interest or natural beauty.

We currently have some 260 historic buildings in our care, in England, Scotland, Wales, the Channel Islands, France and Italy as well as the island of Lundy, with its unique historic and natural environment. 195 of these are available for short periods for holidays, with the remaining 65 let to tenants on a longer term basis. The income they generate is used to pay for their long term maintenance and to contribute to work of the charity in rescuing further buildings at risk.

Public Benefit

The work of the Landmark Trust is undertaken entirely for the benefit of communities of people and can be described under its two charitable objects:

i. The preservation of buildings

A nation's historic buildings are precious and fragile relics of its past, representing and able to illuminate the lives of our ancestors. They tell us where we have come from and who we are. Through them the past is with us still in tile and timber, planks and plaster. The Landmark Trust's work to acquire and repair extraordinary historic buildings which are facing real danger, and in some cases are in a very advanced state of decay, helps safeguard the best of this finite resource for all, both now and in the future. Nearly 10,000 grade I and II* historic buildings and scheduled ancient monuments are currently 'at risk' in the UK; the Landmark Trust is approached annually about over 100, of which only one or two of the most important and in need are taken on. In making our selection we look at three main criteria: those which are the most extraordinary, the most endangered and the most likely to make a wonderful place to stay.

Our work usually involves undertaking a major campaign of repair to an old and dilapidated building. Our approach is one which accords the greatest respect to traditional building techniques and, in employing craftspeople in traditional skills, such as thatching, lime-plastering or lead-work, we contribute to the continuation of these skills which are essential to the survival of historic buildings in Great Britain as a whole.

Trustee's report for the year ended 31 March 2015 (continued)

Objectives and Activities (continued)

ii. Promoting public enjoyment of special places

The buildings we rescue do not simply benefit people in an abstract or theoretical sense, but are available to and enjoyed in a profound and prolonged sense by tens of thousands every year. Over 50,000 people stay for three to seven nights in our buildings each year, enjoying an intense, personal experience of the past which requires no prior knowledge or qualification. To live in an old and important building for a short time has the capacity to inspire and to offer a sense of beauty and peace that is quite different from a fleeting visit to a stately home or urban museum. The availability at all our buildings of well researched histories of that place and its physical and historical context encourages visitors to learn more.

We let our buildings for short stays year-round, enabling us to offer the wide range of prices that make our buildings financially accessible to a large portion of society. 69% of our buildings have periods when they could be rented for less than £20 per person per night, cheaper than most Youth Hostels, while the average cost per person per night across the entire year is less than £45, making our buildings cheaper for much of the time than an average B&B.

As well as making 195 buildings available all year round for guests who stay, we welcome some 15,000 visitors each year to our buildings on free open days and changeover days and over 11,000 on day trips to the island of Lundy. Our educational programmes and resources reach a wide range of people, from primary school pupils to practitioners and life-long learners, helping them gain a deeper understanding and enjoyment of history and architecture from the places in our care.

Achievements and Performance

The Trustees approved a range of targets for the charity in March 2014, which were designed to achieve the objectives of the strategic plan of December 2012. The key targets, set out under 'Plans for the Future' in the 2013/14 Annual Report, have all been met, as follows:-

Preserving historic places

- We were awarded a Heritage Lottery Fund stage one pass in our application for £2.5m towards our major project to rescue the grade-one listed hall house, Llwyn Celyn, in Monmouthshire.
- We raised £672k for our project to repair and restore the grade-one listed St Edward's Presbytery in Ramsgate, enabling us to start work on site, with completion due in the autumn of 2015.
- We undertook a first phase of roof repair and replacement at Coed y Bleiddiau, a 19th-century line manager's cottage on the Ffestiniog Railway, Gwynedd.
- We undertook major works to Belmont in Lyme Regis, the maritime villa once owned by Eleanor Coade and John Fowles, keeping to budget and programme for an opening in September 2015.
- We launched our apprentices programme, raising the money to fund three Landmark Trust Princes Foundation heritage skills apprentices.
- We carried out a £1.4m programme of maintenance and repair on our estate, undertaking a programme of new condition surveys and agreeing a long term building maintenance and improvement programme

Trustee's report for the year ended 31 March 2015 (continued)

Achievements and Performance (continued)

Promoting public enjoyment of historic places

- Occupancy increased by 4% on the previous financial year to reach 80% (against a target of 76%), meaning some 55,000 people experienced staying in our buildings in the course of the year.
- The numbers of people attending free open days in our buildings increased by over 60% on the previous financial year, numbering more than 15,000 over 71 open days.
- The second '50 For Free' scheme was implemented, giving free stays in our buildings to 50 deserving groups nominated by other charities. The list of beneficiaries is below.
- 11,000 people visited the island of Lundy on a day trip.
- The Friends of the Landmark Trust scheme was relaunched, and membership increased by 20% within the year.
- An ambitious programme of events and initiatives to mark the Landmark Trust's 50th Anniversary was developed and announced.
- The 25th edition of the Landmark Trust Handbook and the first Landmark Trust Annual Review were published.

In addition we significantly improved the financial strength and efficiency of the organisation, including:

- Total property revenues increased by 8% on the previous financial year to reach £8.0 million (2013/14 £7.4 million), bringing the charity's business operations into surplus for the first time in six years.
- £1.9 million was raised to support our charitable objects in the future (2013/14: £2.0 million).
- A corporate patrons scheme was launched and the first two members recruited.
- A staff appraisal system and the charity's first staff survey were implemented.

Charities benefitting from our 50 for Free scheme in 2014:

Action for Asperger's
Action for Children, Oldham
Action for Children, Cumbria
Action for Children, Kernow
Allsorts
Birmingham St Marys Hospice
Brighter Futures

British Association for Adoption and Fostering Cancer Lifeline South West

Carers IW
Celf o Gympas

Charlton Farm Children's Hospice

Cherry Tree Nursery

Commonwealth War Graves Commission
Diabetes Research & Wellness Foundation

Escape Support Group Force Cancer Charity

Giroscope Home Straight

International Crisis Group

Jump Space

Kidney Research UK

Mayday Trust Narrative Eye Nechells POD Oasis Project

One Parent Families Scotland

Salford Carers Centre Seize the Moment

Skipton Extended Learning for All

The SPAB SOLA Arts Sparkle

St Andrews Hospice

The Harbour Waverley Care Willow Burn Hospice

Winchester Young Carers Project Women for Refugee Women

Trustee's report for the year ended 31 March 2015 (continued)

Financial review

This has been the second year of good progress in improving the underlying financial performance of the Charity in particular by increasing the utilisation of our buildings.

Income from lettings and other core operations has increased £0.9m driven by an increase in the occupancies of our buildings from 76% in 2013/14 to 80% in 2014/15. This has then flowed through to an increase in incoming resources from lettings and other core operations of £0.6m.

This increase has then been offset by a small reduction in fundraising income of £0.1m and the impact of having made a £1.2m gain on the sale of fixed assets in 2013/14 which was not repeated in 2014/15.

As a consequence overall net incoming resources reduced £0.7m from £2.0m in 2013/14 to £1.3m in 2014/15.

Looking forward the key financial challenges are to:

- 1) Continue to build the occupancies of our buildings albeit now more modestly as we approach for all practical purposes full utilisation.
- 2) To continue to fundraise for and progress a substantial list of exciting renovation projects.

Reserves

The General Fund comprises the Landmark Trust's consolidated net assets excluding those which are restricted or designated in their use e.g. assets or cash which are restricted or designated to a particular project. At 31 March 2015 the consolidated General Fund was £39.1 million (2013/14 - £38.4 million). This comprises £39.8 million of properties and contents held for charitable use and £5.5 million of current assets less £5.8 million of current liabilities and £0.4 million of provisions.

The Trustee's policy on its General Fund is to apply the net income generated from visitors to Landmark properties to cover operating expenditure, including the maintenance and management of existing properties.

Any surplus may be used to fund small restoration projects, undertake special projects at existing Landmarks or to provide partnership funding for restoration projects or to prime other projects. Net income generated from fundraising activities is used for acquisition and restoration of properties. The reserves of the Charity are regularly reviewed by the Trustees.

The Trustee's policy on cash reserves is that the average of unrestricted cash balances over the year should be at least equal to 60% of the average customer deposits over the year. Regular cash forecasts are produced to ensure that this will be the case and the policy was complied with throughout the year ended 31 March 2015.

Restricted funds at 31 March 2015 were £3.1 million (2013/14- £2.1 million) the increase reflecting the receipt of funds for a number of projects (principally Belmont, Llwyn Celyn and St Edwards Presbytery) in advance of their spend. In addition designated funds at 31 March 2015 were £2.2m (2013/14 - £2.5m) the decrease reflecting the completion of the Dunshay project.

Trustee's report for the year ended 31 March 2015 *(continued)*

Plans for the Future

The Landmark Trust's strategic objectives are as follows:

- a. To focus on the core mission of rescuing historic buildings in the UK
- b. To improve our financial performance
- c. To attract more supporters to our cause
- To make the Landmark experience as wonderful as possible
- e. To be an efficient and dynamic organisation.

In March 2015 the Trustees agreed key targets for the forthcoming financial year, as follows:

Preserving places

Undertake a £1.64m repair and maintenance programme across the Landmark estate, covering all works identified as 'essential' in the 2014 building surveys.

Complete the Belmont restoration project to agreed time, budget and quality with a successful and well publicised opening in September 2015.

Win a round 2 pass for a £2.5m HLF grant for the Llywn Celyn project and reach the £4.2m fundraising target.

Complete the St Edward's Presbytery restoration project to time, budget and quality for an opening before the end of 2015.

Develop a plan for improving the maintenance of Landmark's gardens by May 2015, implementing a first phase of works in 2015/16.

Open discussions with the National Trust for the long term future of Lundy.

Promoting public enjoyment

Achieve an average occupancy rate of 81% in 2015/16.

Hold a vibrant Golden Weekend, attracting at least 15,000 visitors to our open days over the weekend, and the successful participation of 25 community music groups in and staging of the 'Anthem for Landmark'.

Successfully implement and launch LAND, a collaboration with Antony Gormley celebrating our 50th anniversary, achieving excellent media coverage, critical acclaim and a new audience for Landmark.

Participate in the development and filming of a major series on Landmark's work for broadcast on Channel 4, ensuring it is as good as it can be, and that the disruption to Landmark is minimised so far as is possible.

Undertake a programme of physical improvements to identified areas of customer dissatisfaction: 9 Landmarks to be substantially warmer; 15 to have showers or improved bathrooms; 6 to have improved kitchens.

Financial stability and efficiency

Achieve our budget to make a £200k surplus on the Landmark Property Business after all related expenditure in 2015/16.

Trustee's report for the year ended 31 March 2015 (continued)

Structure, governance and management

Governing document

The Landmark Trust was established by trust deed in 1965 and is a registered Charity (number 243312 in England and Wales; SC039205 in Scotland). The Landmark Trustee Company Limited, a company limited by guarantee, is the corporate trustee of the Landmark Trust, the charitable trust. Its Directors act, in effect, as Trustees of the Landmark Trust. The Landmark Trust wholly owns the Lundy Company Limited and Landmark Trading Shottesbrooke Limited.

The overarching responsibility of the Board of Directors of the Trustee Company ("the Trustees") is to direct the affairs of the Landmark Trust, ensuring it is solvent, well run, its assets are safeguarded, it complies with relevant laws and regulations and delivers its charitable objects. The Trustees all give their time voluntarily. They reclaim expenses, which are set out in the notes to the accounts, but receive no benefits.

The Trustees are appointed for three years and may be re-elected. A change to the Memorandum and Articles of Association of the Landmark Trustee Company Limited was made on 29 August 2007 to replace the previous system whereby one third of the Trustees retired by rotation each year.

The Trustees' focus is on strategic matters; they meet 5 times a year, and review the organisation's long-term strategy annually. The day to day running of the Landmark Trust is delegated to a management team led by Anna Keay (the "Director"), who was appointed in July 2012. A formal scheme of delegation setting out the matters the Trustees reserve to themselves and those delegated to management, 'The Landmark Trust: Delegation of Authority' was discussed and agreed by the Board in December 2012. Two board committees, the Audit Committee and the Remuneration Committee, meet regularly and make recommendations to the Board according to their terms of reference.

New trustees are recruited to ensure the board maintains an appropriate balance of skills and experience to allow it to fulfil its charitable objects and a formal recruitment process precedes any appointment. Each prospective trustee receives a job description covering the nature of the trustee role and the expectations of trustees. A thorough induction into the work of the charity follows any appointment, including individual meetings with the Director and all the heads of department along with visits to see Landmark's buildings to understand the nature of the charity's work and the experiences it offers. Regular board effectiveness reviews allow for periodic consideration of how the board works.

There were 8 Board members during the financial year. The Board met 5 times and in addition visited a series of Landmark's buildings during a three day tour in Wales in September 2014.

Trustee's report for the year ended 31 March 2015 (continued)

Structure, governance and management (continued)

Risk management

The Trustees have formally assessed the major risks to the Charity's business and decided the steps to be taken should identified risks occur. The Directors have an Audit Committee to monitor risk, review the Trust's draft annual Report and Accounts and to make recommendations to the Board. The Audit Committee meets annually and additionally as required where it reviews the risk register and establishes systems or procedures to manage all identified risks.

The review involves identifying the types of risk the Charity faces, prioritising them in terms of potential impact and likelihood of occurrence and identifying means of managing the risks. Linked to this exercise, a disaster manual has been prepared.

The principal risks and uncertainties identified are loss of income (including loss resulting from economic conditions), a major incident, changes in regulation and systems failure. Where necessary, systems and procedures have been formulated to manage the risks the Charity faces.

There are terms of reference for Directors of the Lundy Company Limited which make clear the relationship between the parent and subsidiary entities and to ensure that the line of accountability is understood and respected.

The Trust's Health & Safety Policy is available to all staff and is periodically reviewed with the help of an external consultant. A revised and updated Health & Safety Policy was issued in 2011.

Statement of Trustees' responsibilities for the year ended 31 March 2015

Trustees' responsibilities

The Trustees are responsible for preparing the Trustee's Report and the financial statements in accordance with applicable law and regulations.

Charity law requires the Trustees to prepare financial statements for each financial year in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under charity law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the group and charity and of the incoming resources and application of resources, including the income and expenditure, of the group for that period.

In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charity's transactions and disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Charities Act 2011. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Financial statements are published on the charity's website in accordance with legislation in the United Kingdom governing the preparation and dissemination of financial statements, which may vary from legislation in other jurisdictions. The maintenance and integrity of the charity's website is the responsibility of the trustees. The trustees' responsibility also extends to the ongoing integrity of the financial statements contained therein.

Auditors

BDO LLP have expressed their willingness to continue in office and a resolution to reappoint them will be proposed at the annual general meeting.

Signed on behalf of the Trustees (The Landmark Trustee Company Limited) on 12 November 2015

N F J Mendozá

(Director of The Landmark Trustee Company Limited)

Independent auditor's report

INDEPENDENT AUDITOR'S REPORT TO THE TRUSTEE OF THE LANDMARK TRUST

We have audited the financial statements of The Landmark Trust for the year ended 31 March 2015 which comprise the Group Statement of Financial Activities, the Group and Parent Charity Balance Sheets, the Group Cash Flow Statement and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the Charity's trustee, as a body, in accordance with the Charities Act 2011 and the Charities and Trustee Investment (Scotland) Act 2005. Our audit work has been undertaken so that we might state to the Charity's trustee those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Charity and the Charity's trustee, as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of trustees and auditor

As explained more fully in the Statement of Trustees' Responsibilities, the trustee is responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view.

We have been appointed as auditor under section 44(1)(c) of the Charities and Trustee Investment (Scotland) Act 2005 and under section 144 of the Charities Act 2011 and report in accordance with regulations made under those Acts. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Financial Reporting Council's (FRC's) Ethical Standards for Auditors.

Scope of the audit of the financial statements

A description of the scope of an audit of financial statements is provided on the FRC's website at www.frc.org.uk/auditscopeukprivate.

Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the Group's and the Parent Charity's affairs as at 31 March 2015 and
 of the Group's incoming resources and application of resources for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
 and
- have been prepared in accordance with the requirements of the Charities Act 2011, the Charities and Trustee Investment (Scotland) Act 2005 and regulations 6 and 8 of the Charities Accounts (Scotland) Regulations 2006 (as amended).

Independent auditors report (continued)

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Charities Act 2011 and the Charities Accounts (Scotland) Regulations 2006 (as amended) requires us to report to you if, in our opinion:

- the information given in the Trustee's Annual Report is inconsistent in any material respect with the financial statements; or
- · proper and sufficient accounting records have not been kept; or
- the Parent Charity financial statements are not in agreement with the accounting records or returns; or
- we have not received all the information and explanations we require for our audit.

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BDO LLP Statutory Auditor Gatwick United Kingdom

Date 19 November 2015

BDO LLP is eligible to act as an auditor in terms of section 1212 of the Companies Act 2006.

BDO LLP is a limited liability partnership registered in England and Wales (with registered number OC305127).

Consolidated statement of financial activities for the year ended 31 March 2015

Income and expenditure	Note	Unrestricted funds 2015 £'000	Restricted funds 2015 £'000	Total 2015 £'000	Restated Total 2014 £'000
Incoming resources Incoming resources from generated funds: Activities for generating funds:		2 000	2 000	2 000	
Trading and other income		H	=	-	13
Voluntary income: Fundraising income	2	571	1,332	1,903	1,967
Investment income Incoming resources from charitable activities:		17	-	17	20
Income from lettings and other core operations		9,696	-	9,696	8,786
Other incoming resource: Gain on disposal of fixed assets		14		14	1,195
Total incoming resources		10,298	1,332	11,630	11,981
Resources expended Costs of generating funds: Trading costs Fundraising costs		97	227	324	3 294
Charitable activities: Expenditure on maintenance, letting and public access to existing Landmark properties and new projects		9,587	400	9,987	9,653
			-100		
Governance costs		49	(➡)	49	49
Total resources expended	3	9,733	627	10,360	9,999

Consolidated statement of financial activities for the year ended 31 March 2015 (continued)

	Note	Unrestricted funds 2015 £'000	Restricted funds 2015 £'000	Total 2015 £'000	Total 2014 £'000
Total incoming resources		10,298	1,332	11,630	11,981
Total resources expended		(9,733)	(627)	(10,360)	(9,999)
Net incoming resources before transfers		565	705	1,270	1,982
Transfers between funds	14	(231)	231	-	-
Net incoming resources after transfers		334	936	1,270	1,982
Opening fund balance		40,956	2,138	43,094	41,112
Closing fund balance		41,290	3,074	44,364	43,094
Net increase in funds available f	or future	activities			
				Total 2015 £'000	Total 2014 £'000
Net increase in funds for the period Resources used for net acquisition of heritage assets for Charity use (Note 6)				1,270 (1,068)	1,982 (792)
Net increase in funds available for	or future	activities		202	1,190

All amounts relate to continuing activities.

The notes on pages 15 to 33 form part of these financial statements.

Consolidated and Charity balance sheet as at 31 March 2015

	Note	Consolid	ated	Charit	v
		2015	2014	2015	2014
		£'000	£'000	£'000	£'000
Fixed assets					
Heritage assets	6	39,697	39,069	39,422	38,792
Other properties and	_				
infrastructure	7	2,138	2,312	-	-
Plant and equipment	8	255	240	200	204
		42,090	41,621	39,622	38,996
Current assets					
Stocks	9	155	158	-	-
Debtors	10	985	1,063	1,463	1,631
Current investments	11	5,900	4,800	5,900	4,800
Cash at bank and in hand		1,385	1,154	1,353	1,101
		8,425	7,175	8,716	7,532
Creditors: amounts falling due within one year					
Payments received in advance		(4,278)	(3,948)	(3,869)	(3,565)
Creditors	12	(1,465)	(1,376)	(1,240)	(1,166)
		(5,743)	(5,324)	(5,109)	(4,731)
Net current assets		2,682	1,851	3,607	2,801
Total assets less current liabilities		44,772	43,472	43,229	41,797
		, –	,	,	,
Provision for liabilities	13	(408)	(378)	(365)	(334)
Total net assets		44,364	43,094	42,864	41,463
Funds	4.1	0.074	0.100	0.700	4 000
Restricted funds	14	3,074 2,158	2,138	2,763	1,862
Designated funds General funds	14 14	39,132	2,541 38,415	2,158 37,943	2,541 37,060
		44,364	43,094	42,864	41,463

Signed on behalf of the Trustee (The Landmark Trustee Company Limited) on 12 November 2015

Sir John de Trafford

(Director of The Landmark Trustee Company Limited)

The notes on pages 15 to 33 form part of these financial statements.

Consolidated cash flow statement for the year ended 31 March 2015

	Note	2015 £'000	2014 £'000
Net incoming resources Gain on disposal of fixed assets Depreciation Interest received Decrease in stocks Decrease in debtors Increase in payments in advance Increase / (decrease) in creditors Increase / (decrease) in provision		1,270 (14) 717 (17) 3 78 330 89 30	1,982 (1,195) 722 (20) 74 766 714 (66) (26)
Net cash inflow from operating activities		2,486	2,951
Net cash inflow from returns on investments and servicing of finance Interest received		17	20
Capital expenditure Payments to acquire tangible fixed assets Receipts from sales of tangible fixed assets		(1,186) 14	(787) 1,666
Cash inflow before management of liquid resources and financing	16	1,331	3,850
Management of liquid resources Increase in liquid resources	16	(1,100)	(3,600)
Increase in cash in the year		231	250

The notes on pages 15 to 33 form part of these financial statements.

Notes forming part of the financial statements for the year ended 31 March 2015

1 Accounting policies

Basis of accounting

The financial statements have been prepared under the historical cost convention, as modified by the revaluation of certain fixed assets, and are in accordance with applicable accounting standards, and the Statement of Recommended Practice (SORP), "Accounting and Reporting by Charities" published in March 2005.

The consolidated accounts incorporate the financial statements of the Charity and all of its subsidiary undertakings. No separate Statement of Financial Activities (SOFA) is presented for the Charity alone as permitted by paragraph 397 of the SORP. The results of the subsidiaries and parent charity are shown in note 5.

The accounting policies used in the preparation of the financial statements are set out below and have been consistently applied during the year.

Stocks

Stocks are valued at the lower of cost and net realisable value while the valuation of livestock on Lundy is based upon an annual valuation.

Incoming resources

All income is accounted for in the SOFA when the Trust has legal entitlement, there is certainty of receipt and the amount can be measured with reasonable accuracy. Grants are recognised when receivable, except when their use is restricted to future periods by donors. For legacies, entitlement is the earlier of the Charity being notified of an impending distribution or the legacy being received. Gifts in kind of donated services, by third parties, are included at the value to the Charity where this can be quantified and there is a cost to a third party. No amounts are included in the financial statements for services donated by volunteers.

Rental income

Rental income is recognised in the SOFA over the period to which each receipt relates. Any monies received in advance of the period to which they relate are credited to payments received in advance and transferred to the SOFA over the relevant period.

Resources expended

All expenditure is accounted for on an accruals basis. Expenditure has been allocated by reference to its functional classification and not by type of expense and has been aggregated in relation to that category. Where costs cannot be directly attributed to particular headings, they have been allocated to activities on a basis consistent with the use of the resources: premises costs have been allocated on the basis of floor space, staff costs have been allocated according to direct salary costs and other costs have been allocated according to total other expenditure. Governance costs comprise those costs incurred in the governance of the charity and its assets and are primarily associated with constitutional and statutory matters.

Heritage assets

Land and buildings are shown at original historic cost or subsequent valuation up to 1993 and acquisition cost together with restoration costs thereafter. This treatment accords with FRS15 and the SORP. The Landmark Trust properties and their contents are specialised properties of substantial historical or other interest. Those held in the books at valuation reflect a 1993 valuation by a former director of the Landmark Trust, a chartered surveyor. All heritage assets are capitalised.

The depreciation period on freehold and leasehold buildings is the shorter of 150 years or the life of the lease. The depreciation period on contents is 50 years.

Notes forming part of the financial statements for the year ended 31 March 2015 (continued)

1 Accounting policies (continued)

Plant and equipment

Plant and equipment is shown at cost less depreciation. Assets with a cost of less than £2,000 are taken direct to outgoing resources and not capitalised. Depreciation is provided at rates calculated to write off the cost, less estimated residual value, of each asset on a straight-line basis over its expected useful life. The main categories and rates of depreciation are:

Shipping

5 to 15 years

Motor vehicles

4 years

Computers and IT

4 years

Other

3 to 10 years

The Lundy island infrastructure and jetty are depreciated so as to be fully written off by the end of the current lease with The National Trust in 2029.

Investments

Fixed asset investments are shown at cost less amounts written off. Provisions are made for permanent diminutions in value. Such assets are not carried at market value as the cost and delay of a valuation would outweigh the benefits.

Other investments are carried at market value and gains and losses are shown separately in the SOFA.

Operating leases

Rentals applicable to operating leases are charged to the SOFA over the period in which the cost is incurred.

Foreign currency translation

Transactions in foreign currencies are recorded at the rate ruling at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies are retranslated at the rate of exchange ruling at the balance sheet date. All differences are taken to the SOFA.

Pension costs

The Group operates three defined contribution pension plans for the benefit of the employees. The cost of providing this pension benefit is charged to the SOFA as incurred.

The Group has five ex-employees who benefit from a self-administered pension. A fair value provision has been calculated in respect of this liability against which pension payments are charged.

Fund accounting

General funds comprise accumulated surpluses and deficits and are available for use at the discretion of the Trustee in pursuing the general charitable objectives of the Trust and which have not been designated for other purposes.

Restricted funds are created when funds (whether income or capital in nature) are given to the Landmark Trust for use in a particular area or for a specific purpose only.

Designated funds are unrestricted funds set aside for a particular purpose.

Notes forming part of the financial statements for the year ended 31 March 2015 *(continued)*

Analysis of incoming resources	2015 £'000	2014 £'000
a) Unrestricted fundraising income		
Charitable Trusts	38	23
Direct Mail appeals including the Landmark Fund	1	61
Major individual donations	105	47
Patrons	98	87
Raffle	58	77
Other (including numerous individual donations)	200	157
Legacies:		
Miss S Beazely	50	
Mr C Hogben	20	S-
Mrs S Mortimer	5	o-
Miss J Sheehan	5	0-
Mr F Tunnard	5	
Miss J Suter (adjustment to reflect latest estimate of legacy)	(25)	329
Mrs S Preston	6	6
Mr C Andrews	-	5
Mr D Foot	-	5
Mr G Harris	-	3
Mr B H Walker	-	2
Other valuable legacies and gifts in memory	5	14
	571	816
b) Restricted fundraising income		
Grants:		
Heritage Lottery Fund	28	-
Rural Payments Agency	9	22
Other	-	12
For Lundy:	22	40
Natural England	22	40
Rural Payments Agency	137	145
Charitable Trusts	- 44	4
Major individual donations	14	25
Other	5	4 15
Legacy - Mr J Cooper	-	10
Donations:	532	515
Charitable Trusts	153	46
Direct Mail appeals (including the Landmark Fund)	367	294
Major individual donations	42	14
Patrons	23	14
Other	23	14
Legacies: Legacies and gifts in memory	-	1
	1,332	1,151
Total fundraising Income	1,903	1,967

Notes forming part of the financial statements for the year ended 31 March 2015 (continued)

3 Analysis of total resources expended

	Staff costs £'000	Other direct costs £'000	Other allocated costs £'000	Depreciation £'000	Total 2015 £'000	Total 2014 £'000
Trading costs Fundraising costs Expenditure on maintenance, letting and public access to existing Landmark	213	- 78	33	-	324	3 294
properties and new projects Governance costs	3,614 17	5,328 32	328	717 -	9,987 49	9,653 49
Total resources expended	3,844	5,438	361	717	10,360	9,999

Fundraising staff costs include £50,000 and governance staff costs include £17,000 allocated from central staff costs (£38,000 and £16,000 respectively in 2013/2014).

Included in above are:

	2015 £'000	2014 £'000
Auditors' fees: - audit fees Depreciation Operating lease rentals	21 717 185	24 722 174

Notes forming part of the financial statements for the year ended 31 March 2015 (continued)

4 Staff costs

The average monthly number of regular employees, including part-time employees and employees on fixed term contracts analysed by function, was:

	2015 Number	2014 Number
Charitable activities Fundraising costs	145 5 	148 4
	150	152

The average number of employees is calculated on a full time equivalent basis.

The average number of employees calculated on an actual headcount basis was 494 (2014 - 491).

Remuneration of employees	2015 £'000	2014 £'000
The aggregate remuneration of employees comprised: Wages and salaries Social security costs Pensions	3,480 232 132	3,398 230 112
	3,844	3,740

The number of employees whose pay and taxable benefits exceeded £60,000 in the respective financial years fell within the following bands:

	2015 Number	2014 Number
£100,000 - £109,999	1	1
£90,000 - £99,999	=	1
£70,000 - £79,999	1	=
£60,000 - £69,999	2	2

All except one of the employees earning more than £60,000 participated in the pension scheme. The aggregate contribution for these employees was £22,339 (2014 restated - £22,766).

The Directors of the Trustee Company do not receive any remuneration. Out of pocket expenses for travel and subsistence are reimbursed on presentation of receipts; the total of such expenses reimbursed in the year to eight Directors was £11,091 (2014 - £8,557 to eight Directors).

Notes forming part of the financial statements for the year ended 31 March 2015 (continued)

5	Investment in subsidiaries	2015	2014
	Charity	£'000	£'000
	Cost as at 1 April 2014 and as at 31 March 2015	=	-

The Charity has three subsidiary undertakings, registered in England:

- The Lundy Company Limited, a wholly owned company.
- Landmark Trading Shottesbrooke Limited, a wholly owned company.
- The Landmark Trust (Auchinleck) Limited, a charitable company limited by guarantee.

The Charity also has a subsidiary undertaking, Landmark France, which is registered in France as an Association Loi 1901. It was set up on 5 May 2009 and was dormant in the period to 31 March 2015.

Tho

The results of the subsidiaries are as follows:

	The Lundy Company Limited £'000	Landmark Trading Shottesbrooke Limited £'000	Landmark Trust (Auchinleck) Limited £'000	Total 2015 £'000	Total 2014 £'000
Profit and loss account					
Turnover	2,063	-	-	2,063	1,911
Interest receivable	1	-	- x	1	1
Cost of sales	(679)	-		(679)	(633)
Gross profit	1,385	_	_	1,385	1,279
Administrative expenses	(1,717)	_	(2)	(1,719)	(1,605)
Other operating income	308	-	-	308	292
Profit on sale of fixed assets	s = .	=		=	=
Gift Aid donation to Landmark Trust	=		'a	=	(7)
Net loss before taxation	(24)	_	(2)	(26)	(41)
Taxation	` -	-	`-	-	(2)
Retained loss	(24)	-	(2)	(26)	(43)

Notes forming part of the financial statements for the year ended 31 March 2015 (continued)

5 Investments in subsidiaries (continued)

	The Lundy Company Limited £'000	Landmark Trading Shottesbrooke Limited £'000	The Landmark Trust (Auchinleck) Limited £'000	Total 2015 £'000	Total 2014 £'000
Balance sheet					
Fixed assets	2,193	-	275	2,468	2,624
Current assets Creditors: amounts falling due	242	8	-	250	324
within one year	(1,274)	(8)	_	(1,282)	(1,378)
Creditors: amounts falling due after more than one year	(1,238)	_	_	(1,238)	(1,344)
Provisions	(43)		-	(43)	(44)
	1				
Net (liabilities)/assets	(120)	-	275	155	182
General	(157)		_	(157)	(95)
Restricted	37	4	275	312	277
	(120)	-	275	155	182

Grants relating to tangible fixed assets have been treated as deferred income and released to the profit and loss account over the expected useful life of the assets in the accounts of The Lundy Company Limited. On consolidation, these grants have been taken to incoming resources upon entitlement, certainty and measurement.

Results of the parent charity

,	2015 £'000	2014 £'000
Total income	9,402	8,689
Net assets	42,864	41,463

Notes forming part of the financial statements for the year ended 31 March 2015 *(continued)*

6	Heritage assets	Freehold and long	Assets	Short		
	Consolidated	leasehold	under construction £'000	leasehold properties £'000	Property contents £'000	Total £'000
	Cost or valuation At 31 March 2014 Additions	43,650 23	3,507 1,045	2,506	2,313	51,976 1,068
	Disposals Transfers	1,817	(1,817)	-	-	-
	At 31 March 2015	45,490	2,735	2,506	2,313	53,044
	Accumulated depreciation At 31 March 2014 Charge for the year Disposals	10,880 278		1,211 116	816 46	12,907 440
	At 31 March 2015	11,158	·-	1,327	862	13,347
	Net book value At 31 March 2015	34,332	2,735	1,179	1,451	39,697
	At 31 March 2014	32,770	3,507	1,295	1,497	39,069
	Charity					
	Cost or valuation At 31 March 2014 Additions Disposals	43,290 23	3,507 1,045	2,506	2,313 - -	51,616 1,068
	Transfers	1,817	(1,817)			
	At 31 March 2015	45,130	2,735	2,506	2,313	52,684
	Accumulated depreciation At 31 March 2014 Charge for the year Disposals	10,797 276		1,211 116	816 46 -	12,824 438
	At 31 March 2015	11,073	-	1,327	862	13,262
	Net book value At 31 March 2015	34,057	2,735	1,179	1,451	39,422
	At 31 March 2014	32,493	3,507	1,295	1,497	38,792

Notes forming part of the financial statements for the year ended 31 March 2015 (continued)

6 Heritage assets (continued)

The transitional arrangements of FRS15 were adopted for freehold, long and short leasehold properties where such properties held at 31 December 1993 were valued as at that date and the valuations have not subsequently been updated.

The properties and their contents are categorised as heritage assets and are managed and conserved by the Charity so as to offer access to the public through short-term lettings and open days. Further details of access to the public and the Charity's policy for the acquisition, preservation, management and disposal of heritage assets can be found though the Charity's website at www.landmarktrust.org.uk.

Consolidated and Charity	2015 £'000	2014 £'000	2013 £'000	2012 £'000	2011 £'000
Additions: Purchases Donations/legacies	1,068	792 -	1,336 821	1,955 -	1,413 300
	1,068	792	2,157	1,955	1,713
Disposals: Carrying value Sale proceeds	_ 14 	(470) 1,665		(66) 333	(78)
	14	1,195	_	267	(78)

Notes forming part of the financial statements for the year ended 31 March 2015 *(continued)*

7	Other properties and infrastructure		Island Road/		
	Consolidated	Jetty £'000	infra- structure £'000	Total £'000	
	Cost or valuation At 31 March 2014 and 31 March 2015	1,244	2,914	4,158	
	Accumulated depreciation At 31 March 2014 Charge for the year	557 49	1,289 125	1,846 174	
	At 31 March 2015	606	1,414	2,020	
	Net book value At 31 March 2015	638	1,500	2,138	
	At 31 March 2014	687	1,625	2,312	

Notes forming part of the financial statements for the year ended 31 March 2015 *(continued)*

	and equipment olidated	Shipping £'000	Motor vehicles £'000	Computer equipment £'000	Other equipment £'000	Total £'000
	r valuation March 2014 ons	839 -	276 86	459 16	534 18	2,108 120
At 31 N	March 2015	839	362	475	552	2,228
At 31 N	nulated depreciation March 2014 e for the year	839	234	295 61	500 15	1,868 105
At 31 N	March 2015	839	263	356	515	1,973
	ook value March 2015	_	99	119	37	255
At 31 N	March 2014		42	164	34	240
Charit	у	Moto vehicle £'00	s equi _l	nputer pment e £'000	Other quipment £'000	Total £'000
	<i>r valuation</i> March 2014 ons	16 7		441 -	119 3	722 82
At 31 N	March 2015	24	1	441	122	804
At 31 N	nulated depreciation March 2014 e for the year	 12 2		277 60	117 1	518 86
At 31 N	March 2015	14	9	337	118	604
	ook value March 2015	9	2	104	4	200
At 31 N	March 2014	3	- 	164	2	204

Notes forming part of the financial statements for the year ended 31 March 2015 (continued)

9	Stocks				
		Consolida	ated	Charity	1
		2015	2014	2015	2014
		£'000	£'000	£'000	£'000
	Goods for resale	91	93	-	_
	Raw materials and consumables	4	10	_	_
	Livestock	60	55	-	-
		155	158		
			156		_
10	Debtors				
		Consolida	ated	Charity	•
		2015	2014	2015	2014
		£'000	£'000	£'000	£'000
	Trade debtors	344	300	330	289
	Prepayments and accrued income	641	763	595	661
	Subsidiary undertakings	-	-	538	681
		985	1,063	1,463	1,631

Included within Prepayments and accrued income at 31 March 2015 is £368,000 relating to legacies (2014 - £348,000).

11 Current Investments

Current investments	Consolidated		Charity	
	2015 £'000	2014 £'000	2015 £'000	2014 £'000
Special interest deposit accounts	5,900	4,800	5,900	4,800

Of the funds held on special interest deposit accounts £746,000 is in respect of restricted funds and £2,158,000 is in respect of designated funds. These funds are to be used against future restoration projects. The remainder, along with cash at bank and in hand, represents a proportion of customer payments received in advance held in line with our policy and also an element of contingency.

12 Creditors: amounts falling due within one year

	Consoli	Consolidated		ity
	2015	2014	2015	2014
	£'000	£'000	£'000	£'000
Trade creditors	411	394	347	304
Taxation and social security	326	304	305	285
Rent receipts in advance	93	103	93	103
Other creditors	181	142	166	137
Accruals and deferred income	454	433	329	337
	-			
	1,465	1,376	1,240	1,166

Notes forming part of the financial statements for the year ended 31 March 2015 (continued)

13 Provision for liabilities

Provision for future pension costs	Consolida	ited	Charity		
	2015 £'000	2014 £'000	2015 £'000	2014 £'000	
At 1 April	378	404	334	355	
Current Service Cost	(27)	(26)	(21)	(21)	
Movement on required provision	57	-	52	-	
At 31 March	408	378	365	334	

The group accounts for the pension costs of five former employees on a basis consistent with the requirements of FRS 17.

An actuarial valuation was carried out by Broadstone, an independent actuary, at 31 March 2015. The major assumptions used by the actuary were:

Discount rate 3.1% pa RPI inflation rate 3.0% pa CPI inflation rate 2.0% pa Pension increase rate 2.0% pa

It should be noted that given that individual circumstances of pensioners are necessarily not taken into account along with the very small numbers of pensioners involved (one of whom accounts for 77% of the provision), there is likely to be a higher amount of uncertainty around the valuation than one might expect in larger schemes.

Notes forming part of the financial statements for the year ended 31 March 2015 (continued)

14	Statement of Funds	General funds £'000	Designated funds £'000	Restricted funds £'000	Total consolidated £'000	Less subsidiaries £'000	Total charity £'000
	At 31 March 2014 Incoming resources Resources expended Transfers between	38,415 10,298 (9,714)	2,541 - (19)	2,138 1,332 (627)	43,094 11,630 (10,360)	(1,631) (2,266) 2,397	41,463 9,364 (7,963)
	funds	133	(364)	231			
	At 31 March 2015	39,132	2,158	3,074	44,364	(1,500)	42,864

£364,000 has been transferred from designated to general funds, following the completion of the Dunshay project and the full utilisation of its designated fund. £231,000 has also been transferred from general funds to restricted funds. This is attributable to a transfer of £227,000 to finance fundraising costs included within restricted funds plus a further £4,000 to allow the completion of the initial stages of the work at Coed Y Bleddiau.

Analysis of net assets between funds

	General funds £'000	Designated Funds £'000	Restricted funds £'000	Total 2015 £'000	Total 2014 £'000
Fund balances at 31 March are represented by:					
Fixed assets	39,765	_	2,325	42,090	41,621
Current assets	5,518	2,158	749	8,425	7,175
Current liabilities	(5,743)	-		(5,743)	(5,324)
Provisions	(408)			(408)	(378)
	·		X		
Total net assets	39,132	2,158	3,074	44,364	43,094

The Landmark Trust

Notes forming part of the financial statements for the year ended 31 March 2015 (continued)

14 Statement of Funds (continued)

Restricted funds comprised:	Auchinleck	Belmont	Llywn Celvn	St Edward's Presbytery	Coed y Bleddiau	Lundy	Other	Total
	£,000	€,000	£,000	£,000	£,000	£,000	£,000	£,000
	276	938 450 (40)	803 295 (31)	0 139 (26)	50 10 4	55 181 (195)	16 257 (333) 227	2,138 1,332 (627) 231
	274	1,348	1,067	113	64	41	167	3,074
Designated funds comprised:	Dunshay Manor £'000	Belmont £'000	Llywn Celyn £'000	St Edward's Presbytery £'000	Other restoration £'000	Total £'000		
	383 - (19) (364)	329	200	553	776	2,541 (19) (364)		
		329	500	553	776	2,158		

Belmont, Llwyn Celyn, Coed Y Bleddiau and the Presbytery are funds for the restoration of those buildings and associated activities. Lundy is a fund for public benefit projects on the island.

Other comprises funds for a number of smaller projects. Other restoration is the balance of designated funds to be used on future restoration projects.

As at 31 March 2015 our identified future restoration projects had a further funding requirement of £8.9 million.

Notes forming part of the financial statements for the year ended 31 March 2015 (continued)

15	Financial commitments		
	Operating leases	2015 Property £'000	2014 Property £'000
	The following payments will be made in the coming year in relation to operating lease commitments which expire:		
	- after five years	104	123
		2015 Other £'000	2014 Other £'000
	- within two and five years	58	30
	Capital commitments	2015 £'000	2014 £'000
	As at 31 March 2015 the Trust had capital commitments as follows:		
	Capital expenditure contracted for but not provided in the accounts	564	205
	Capital expenditure authorised but not contracted for	507	1,043

Capital expenditure contracted for but not provided relates to contracts placed for building costs. Capital expenditure authorised but not contracted for relates to costs approved by Trustees on building projects. As at 31 March 2015 there was £746,000 available in restricted funds with the balance of £325,000 to come from designated funds to fund these costs.

16 Cash flow information

	2015 £'000	2014 £'000
Reconciliation of net cash flow to movement in net cash funds		
Increase in cash in the year	231	250
Cash inflow from change in liquid resources*	1,100	3,600
	1,331	3,850
Net cash funds at 31 March 2014	5,954	2,104
Net cash funds at 31 March 2015	7,285	5,954

^{*} this is largely the receipt of funds in advance of projects which has been placed on short term deposit

Notes forming part of the financial statements for the year ended 31 March 2015 (continued)

16	Cash flow information (continued)	At 1 April 2014 £'000	Cash inflow £'000	At 31 March 2015 £'000
	Cash at bank and in hand	1,154	231	1,385
	Current Investments Liquid resources	4,800	1,100	5,900
	Total	5,954	1,331	7,285

The total cash balance increased by £1,331,000 during the year. This was made up of an increase in cash held on 30 day deposit of £1,100,000 and an increase of £231,000 in cash held on current account.

17 Related party transactions

During the year Sir Laurie Magnus Bt. was the Chairman of English Heritage and a trustee of the Allchurches Trust. Professor Malcolm Airs was a member of the Advisory Committee of English Heritage and a member of the Architecture panel of The National Trust. In addition, Sarah Porritt CBE was a Member of the Executive Team at The National Trust until June 2014. The National Trust lease a number of properties to The Landmark Trust including Lundy Island. The rental charges paid under these leases amounted to £25,099 (2014 - £21,770). The balance outstanding at 31 March 2015 was £nil (2014 - £Nil).

Notes forming part of the financial statements for the year ended 31 March 2015 (continued)

18 Patrons

The Trust is extremely grateful to the Patrons of the Landmark Trust for their on-going support. During the year, those who have supported the Landmark Trust as Patrons were:

Life Patrons

Mr A Baker and Mrs S Darling

Mr G Ball

Mr R Broyd OBE Dr and Mrs J Bull Mr M Caporn Mr and Mrs T Cave

The Hon E Cayzer

Ine Hon E Cayzer
Mr R Collins

Mr S Conrad Mr H Cookson

Dr P Corry Mr P Davies

Sir John de Trafford Bt MBE

Mr R Eaton Mr J Elliot Mrs J Fairbairn

Sir Bill and Lady Gammell

Mrs E Gibbs

Mr D McCleary and Mrs A Gloag OBE

Mr and Mrs M Gwinnell

Mr A Hamilton Miss J Hodgkinson Ms B Hollond

Nine Life Patrons wish to be anonymous.

Dr M Jones

Mr and Mrs F Ledden

Miss T Little Mr S Martin Mr A Mead Mr N Mendoza

Mr J Miller CBE and Mrs I Miller Mr A Murray-Jones and Ms D Finkler

Mr T Reid and Ms L Ambrose Mr G Ruthen and Mrs S Andrew

Mr and Mrs J Scott

Mr M Seale

Mr B Sealey CBE and Mrs H Sealey

Mr and Mrs R Setchim

Mr W Sieghart

Mr P Stormonth Darling

Mr R Simon Mr O Thomas Mr and Mrs C Turner Mr M and Lady S Ward

Mr D Warder

Mr W Whyte and Ms S Whitley

Notes forming part of the financial statements for the year ended 31 March 2015 (continued)

18 Patrons (continued)

Annual Patrons

Mrs C Alderson

Mr N Baring CBE and Mrs E Baring

Mr J Barney Mrs A Bartleet Mr T Bell Mr L Benedetto The Benindi Fund Mr M Bennett

Mr A Bowen Mr J Braxton

Mr C Bird

Mr R Broadhurst CVO CBE

Sir Hugo and Lady Brunner

Mr D Clark Mrs E Cooke Mr M Drury CBE Mr N Dutton

Mr G Edington CBE

Mr and Mrs K Farrow

Mr J Fell Mr J Ferguson Mr and Mrs B Foord Ms R Freeman

Mr and Mrs A Froggatt

Mr D Giles

Dr C Guettler and Ms J Graham

Dr R Gurd Mr T Gwyn-Jones Mrs M Haddow Mr M Hancock Mr and Mrs C Hart Mr D Haunton

Dr E Hicks Mr D Holberton Mr K Holmes Miss S Hunt Mr C Hutt

Mr G Jennings Mr A Johnston Mr J Jones

Mrs J Jones

Mr and Mrs S Jordan Dr and Mrs R Jurd Mr and Mrs N Kingon Mrs A Kingston Mr J Lamb

Mr H Leishman Mr G MacGregor

Sir Laurie Magnus Bt and Lady Magnus

Mrs P Maitland Dougall

Mr A Manisty Mr J Mav

Professor R Mayou Mr C McVeigh III Dr C Mitchell Mr R Nelson Mr C Nugent Mrs Z Ollerenshaw

Mr M Page Mr P Parker Mrs P Parker

The Rt Hon the Lord Phillimore

Mr C Phoenix

Mrs P Plunket-Checkemian

Mr M Power Mr D Purcell Mrs H Quarmby Mr D Quartermaine Mr J Ransom Ms G Rawinsky

Mr M Rice and Ms E Bridgewater

Mr I Rodham Mr D Rowe Dr M Sparks Mrs P Spens Lady Stewart Mr and Mrs S Stoye

Mr T Syder Mr M Thomas Mr A Turner Mrs J Waterman Mr M Wieliczko

Dr J Williston and Dr E Found

Mrs J Worsfold Dr I Young Mr T Youngman

17 Annual Patrons wish to remain anonymous.